

Curriculum Vitae Laetitia Ouillet

Name : **Ouillet, Laetitia**
Date of Birth : June 27, 1978
Place of Birth : France

KEY QUALIFICATIONS

- Heat transition: Dutch and European policy developments
- Power markets: Developments of onshore wind
- Corporate strategy: ability to understand an organisation and its environment rapidly in order to design a strategic framework which fits
- Ability to frame market issues in terms of the applicable legislation and to identify solutions within that framework
- Speaks three languages with an equal level of fluency: French, English and Dutch. Learning Norwegian.

EDUCATION

1996-1998 B.Sc Economics, Université Paris Dauphine, Paris, France
1998-1999 Postgraduate diploma in Strategic Business Analysis, Lancaster University, UK
1999-2000 M.A. Applied Economics, Université Paris Dauphine, Paris, France
2000-2001 M.Sc European Environmental Regulation, Lancaster University, Lancaster, UK
2005-2006 Grotius Specialisatieopleiding Nederlands en Europees Mededingingsrecht, NL

LANGUAGES

French Mother tongue
English Bilingual
Dutch Bilingual
Norwegian Study level B1

WORK EXPERIENCE

Currently Energiecoöperatie De Windvogel
Chairman

Currently EPZ, the Netherlands
Member of the ERBVC (External nuclear reactor safety commission)
The ERBVC supervises the safety policy and practice of the Borssele nuclear power plant, testing it against international safety standards and regulations. This international group meets every quarter. The ERBVC provides independent judgment and advice to the plant manager and to the Dutch government.

Currently eRiskgroup, the Netherlands
Senior advisor
eRiskgroup is a consultancy boutique providing quantitative analysis for market players and governments within the European energy sector.
Current assignment: Project manager Nieuwe Energie voor Groennoord. Development of a heat network within a neighbourhood in the city of Schiedam. Combined approach to address social issues as well.

Past assignments:

- Developing a portfolio management approach for a scale-up in the heat transition
- Conducting a market consultation and providing advice to Invest-NL regarding its role in the hydrogen value chain.

2016-2021	<p>Technical University of Eindhoven, the Netherlands</p> <p>Director Strategic Area Energy</p> <p>Support strategic area energy lobby, shaping the acquisition of new research assignments. Promoting programmes and consortium creation with external parties, with a focus on boosting tertiary funding from the Brainport region, Dutch government and European investment programmes. Reporting to the TUE Executive board.</p> <p>Was a participant of the Electricity Table of negotiations for the Dutch Climate Agreement (2018-2019).</p>
2017-2018	<p>Technical University of Eindhoven, Utrecht University, UMCU</p> <p>Alliance Director (part-time)</p> <p>Responsible for the alliance between the three institutions, including management of the Alliance Fund (10 million euro) for which a specific call was designed. Profiling of the alliance. Forging new areas of collaboration between research and education areas: sport, vitality, regenerative medicine, energy storage and conversion, cardiology.</p>
2013-2016	<p>Eneco N.V., registered in the Netherlands</p> <p>Director Corporate strategy</p> <p>Member of the leadership team of Eneco, and reporting to the Chairman of the Board of directors, responsible for designing and implementing the strategy of the Eneco Group. Heading a team of 3 corporate strategy consultants and 4 fundamentals analysts.</p> <p>Main achievements:</p> <ul style="list-style-type: none">- Design of Eneco's renewed strategy launched mid-2015- Business plan 2014, 2015, 2016- Infrastructural footprint in cooperation with Stedin.
2009- 2013	<p>SQ Consult BV, registered in the Netherlands</p> <p>Managing Director and co-Founder</p> <p>As part of the Board of Directors, responsible for contracting and legal structure as well as for the development of the company's marketing strategy. Together with the other directors, final responsibility for the profits and losses of the energy generation and sustainability consultancy. Topic responsibility: Energy Law and Regulation, Energy Economics and Renewable policies.</p>
2007- 2009	<p>Nuon, Marketing and Sales, Strategy and Business Planning Amsterdam, NL</p> <p>Manager Strategy and Business Planning</p> <p>Final responsibility or strategic issues and business planning relating to activities undertaken by Business Unit Marketing and Sales. Managed project for strategic recalibration of solar subsidiary Helianthos (10 months) leading to approval of a revised investment proposal by the Nuon Board .</p>

2003 - 2007

Nuon Holding, Corporate Development and Strategy, Amsterdam, NL

Manager Regulatory and Governmental Affairs within the Merger and Acquisition team

- Overall responsibility for the notification and negotiations with Dutch competition authorities NMa on announced merger with Essent.
- Management of all regulatory aspects pertaining to mergers and acquisitions in North-West Europe, especially with respect to concentration and competition issues (including complaints to Brussels and NMa)
- Coordination of regulatory aspects of the following dossiers: security of power and gas supplies, guarantees of origin and new project development.
- Participation to the elaboration of gas and environmental products corporate strategies

2002 - 2003

Nuon, Energy Trade and Wholesale, Amsterdam, NL

Power and Environmental Products Originator and Market analyst

- Originated, structured and managed the post acquisition process of multi-MW wind capacity in Norway (Smola I, II, Hitra) and the Netherlands (confidential).
- Conducted renegotiations with over 250 parties in order to prepare for upcoming legislation and new revenue stream. his resulted in yearly savings > 2 M€.
- Model Design and Implementation: model to assess real and shadow value of wind portfolio. Included scenario building and fundamentals assessment of assets, providing essential information for the management of NUON's wind position.

OTHER ACTIVITIES:

- Podcast co-host "Report Talk": [Change Report Talk: taaie rapporten in een half uur uitgelegd | Change Inc.](#)
- Columnist Energieia: [Energieia](#)
- Wrote "*Het boek van Toen*", a novel for 10-14 years old
- Trainer/coordinator for the youngest groups of competitive swimmers at Zwemlust den Hommel, Utrecht since 2016
- Member of the PvdA, active in the area of energy and sustainability